WHAT IS CULTURAL COMPETENCE?
(Adapted from Sue & Sue)

“A culturally competent professional is one who is actively in the process of becoming aware of his or her own assumptions about human behavior, values, biases, preconceived notions, personal limitations, and so forth.

Second, a culturally competent professional is one who actively attempts to understand the worldview of culturally diverse populations. In other words, what are the values, assumptions, practices, communication styles, group norms, biases, experiences, perspectives and so on, of culturally diverse students, families, communities and colleagues you interact with?

Third, a culturally competent professional is one who is in the process of actively developing and practicing appropriate, relevant, and sensitive strategies and skills in working with culturally diverse students, families, communities and colleagues.

Forth, a culturally competent professional is one who advocates on behalf of the needs of their students, families, colleagues they work with. They take action in their work place, community and society to create a culture of respect and equity.

Thus, cultural competence is active, developmental, an ongoing process and is aspirational rather than achieved.”
CULTURAL COMPETENCE: AWARENESS

(Adapted from Sue & Sue)

1. *The culturally competent professional is one who has moved from being culturally unaware to being aware and sensitive to his or her own cultural heritage and to valuing and respecting differences.*

   ► The professional has begun the process of exploring his/her values, standards and assumptions about human behavior.

   ► Rather than being ethnocentric and believing in the superiority of his or her group’s cultural heritage (arts, crafts, traditions, language), there is acceptance and respect for cultural differences.

   ► Other cultures and sociodemographic groups are seen as equally valuable and legitimate.

2. *The culturally competent professional is aware of his or her own values and biases and how they may affect minorities.*

   ► The professional actively and constantly attempts to avoid prejudices, unwarranted labeling, and stereotyping. (e.g., African Americans and Latino Americans are intellectually inferior and will not do well in school, that Asian Americans make good technical workers but poor managers, that women belong in the home or that the elderly are no longer useful in society).

   ► Culturally competent professionals try not to hold preconceived limitations and notions about culturally diverse people.

   ► The professional actively challenges their assumptions; tries to find effective ways to work cross-culturally; and monitors their functioning via consultations, supervision, and professional development.

3. *Culturally competent professionals are comfortable with differences that exist between themselves and others in terms of race, gender, sexual orientation, and other sociodemographic variables. Differences are not seen as negative.*

   ► The culturally competent professional does not profess color blindness or negate the existence of differences in behavior, attitudes, cultural norms, beliefs, etc., among different groups.
4. *The culturally competent professional is sensitive to circumstances (personal biases; stage of racial, gender, and sexual orientation identity; sociopolitical influences, etc) that may dictate referral of a student to a member of his or her own socio-demographic group or to another professional in general.*

► A culturally competent professional is aware of his or her limitations and is not threatened by the prospect of seeking assistance and support from others.

_However…_

► This principle should not be used as a cop-out for the professional who does not want to work with culturally diverse students, staff and families, or who do not want to work through their own personal hang-ups.

5. *The culturally competent professional acknowledges and is aware of his or her own racist, sexist, heterosexist, or other detrimental attitudes, beliefs, behaviors, and feelings.*

► A culturally competent professional does not deny the fact that he or she has directly or indirectly benefited from individual, institutional, and cultural biases and that he or she has been socialized into such a society. As a result, the culturally competent professional inherits elements in the socialization process that may be detrimental to culturally and ethnically diverse students, staff and families.

► Culturally competent professionals accept responsibility for their own racism, sexism, heterosexism, etc., and attempts to deal with them in a non-defensive, guilt-free manner. They have begun the process of defining a new non-oppressive and non-exploitive attitude. In terms of racism, for example, addressing one’s Whiteness (e.g., white privilege) is crucial for effective teaching.
CULTURAL COMPETENCE: KNOWLEDGE
(Adapted from Sue & Sue)

1. The culturally competent professional must possess specific knowledge and information about the particular group he or she is working with.
   - The professional must be aware of the history, experiences, cultural values, and lifestyles of various socio-demographic groups in our society.
   - The professional understands the idea that the greater the depth of knowledge of one cultural group and the more knowledge the professional has of many groups, the more likely it is that he/she can be effective in his/her role.
   - Thus, the culturally competent professional is one who continues to explore and learn about issues related to various minority groups throughout his or her professional career.

2. The culturally competent professional will have a good understanding of the sociopolitical system’s operating in the United States with respect to treatment of marginalized groups in our society.
   - The culturally competent professional understands the impact and operation of oppression (racism, sexism, heterosexism, etc.), the politics of the education system, and the racist, sexist, and homophobic concepts that have permeated institutions.
   - Especially valuable for the educator is an understanding of the role that ethnocentric monoculturalism plays in the development of identity and worldviews among minority groups.

3. The culturally competent professional must have clear and explicit knowledge and understanding of the generic characteristics in individuals from diverse ethnic, racial and socioeconomic backgrounds.
   - These encompass language factors, culture-bound values, and class-bound values. The professional should understand the value assumptions (normality and abnormality) inherit in education and how they may interact with values of the culturally different student, staff, and families.
   - In some cases, applying theories or models to a particular group, may limit the potential of persons from different cultures. Likewise, being able to determine those that may be useful to culturally and ethnically diverse individuals is important.

4. The culturally competent professional is aware of institutional barriers that prevent some diverse students and families from accessing services.
   - Important factors include the location of services, the formality or informality of décor, advertising services and events in English only, where event are publicized, the availability of minorities, school climate, hours and days of operation, transportation, childcare, and how services/events are viewed by some cultures.
**Cultural Competence: Skills**

(Adapted from Sue & Sue)

1. *At the skills level, the culturally competent professional must be able to generate a wide variety of verbal and nonverbal responses.*

   - Mounting evidence indicates that different groups may not only define problems differently from their majority counterparts, but also respond differently to teaching styles.

   - Thus, the wider the repertoire of responses and pedagogy the educator possesses, the better educator he or she is likely to be.

   - We can no longer rely on a very narrow and limited number of skills in teaching. We need to practice and be comfortable with a multitude of teaching styles and modalities.

2. *The culturally competent professional must be able to send and receive both verbal and nonverbal messages accurately and appropriately.*

   - The culturally skilled professional must be able not only to communicate (send) his or her thoughts and feelings to the student/family, but also to read (receive) messages from the student/family (verbal and nonverbal messages).

   - Sending and receiving a message accurately means the ability to consider cultural cues operating within a setting.

   - Accuracy of communication must be tempered by its appropriateness. In many cultures, subtlety and indirectness are appreciated. Likewise, others appreciate directness and confrontation.

3. *The culturally competent professional is able to exercise a variety relationship building skills with his or her students, family members and co-workers when appropriate.*

   - This implies that teaching may involve out-of-classroom strategies including; attending special events, outreach, acting as a change agent, and home/community visits.

4. *The culturally competent professional is aware of his or her helping style, recognizes the limitations that he or she possesses, and can anticipate the impact on culturally diverse students.*

   - When teaching-style adjustments appear too difficult, the next best thing to do may be to

     a) acknowledge your limitations and consult with other professionals;

     b) anticipate the impact your limitations have on others;

5. caprice.hollins@culturesconnecting.com

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c) participate in Culturally Relevant Professional Development.

► These things may communicate several things to your culturally diverse students, families and coworkers: first that you are open and honest about your style of communication and the limitations or barriers they may potentially cause; second, that you understand enough about their worldview to anticipate how this may adversely affect them; third, that as a professional, it is important for you to communicate your desire to help despite your limitations; and fourth, that you care enough to do something about it.

Cultural Competence: Skills Specific to Educators

Culturally Competent Education:
“Cultural competence describes people and organizations that work well with their culture and with cultural groups different from their own. It involves attitudes, practices, behaviors and policies that enable a student, teacher, school or educational system to respond in respectful and useful ways to diverse teaching and learning needs, styles and issues.”

National Center for Healing

1. The culturally competent educator exercises culturally responsive instructional strategies with his/her students on a daily basis.

► Has high expectations for each student; believes every child is highly capable despite their background, history, or negative life experiences. However, the teacher uses this information to inform them of how to work more effectively with their student.

► Motivates each student to push themselves.

► Works hard to reach hard to reach students.

► Builds a relationship with the parent/family including contacting them with regards to successes, finding out how their child learns best, and communicating with them on progress.

► Respect is not assumed. Works to earn respect through demonstrating equitable treatment and holding students accountable to culturally relevant classroom expectations.

► Understands that the students’ success is dependent on addressing the needs of the whole child (e.g., the role of parent/family, learning supports, previous teachers, etc)

2. The culturally competent professional is skilled at differentiated instructional strategies, acknowledging the diverse learning styles of his/her students.

► Begins with the student where the student is at (e.g., Ebonics)—prior knowledge, his/her experiences.

► Engages students across varied learning styles and multiple intelligences: kinesthetic, logical, interpersonal, intrapersonal, musical/rhythmic, verbal and visual/spatial.

► Finds different ways for students to understand the information. Utilizes various instructional strategies recognizing that one size does not fit all.

► Provides rigorous and challenging instruction. Asks questions that encourage critical thinking skills.
3. *The culturally competent professional assesses the curriculum used in the classroom for its multicultural and anti-bias qualities.*

► Uses supplemental materials when needed to meet the needs of diverse learning styles of students and to assist with development of a curriculum that is more inclusive of diversity.

► Makes every effort possible to select materials which accurately represent ethnically and culturally diverse groups including women and people with disabilities which challenge common misconceptions and stereotypes.

► Uses culturally relevant curriculum that reflects the diversity of the students in the classroom and does so in positive ways.

► Teaches African American history throughout the year, not just during Black history month as well as the history of other groups who have contributed to US history. This includes issues that occur across the nation that prepare students to live in a global society.

► When curriculum has bias qualities from a historical perspective, provides meaningful context that provides accurate up to date information about that particular group and helps students identify the historical context in which the materials were written e.g., seeing Native Americans as savages or African Americans as slaves.

4. *Creates a classroom environment where students are able to think critically about issues of diversity including race and equity and discuss these issues developmentally and age appropriately.*

► Middle and high school students have opportunity to explore cause and effect, listen to others, identify power paradigm, bias, discrimination, oppression, and marginalization.

► Addresses issues around bullying that evolve around race, class, and differences.

► Teacher is willing to learn from the students and understands that learning about diverse cultures is an on-going process and that he or she is not the expert.
CULTURAL COMPETENCE: ADVOCACY/ACTION
(Adapted from Judith H. Katz)

Cultural Racism:
“These aspects of society that overtly and covertly attribute value and normality to white people and whiteness, and devalue, stereotype, and label people of color as “other”, different, less than, or render them invisible.”

Teaching for Diversity and Social Justice, Adams, Bell & Griffin

Ways to combat racism:
► Educate co-workers and close friends about racism.
► Raise issues in your workplace with people in power, co-workers and staff.
► Change what normally appears on bulletin boards, walls, handouts, newsletters, and other materials relevant to race, ethnicity, and culture.
► Be a referral resource—direct individuals to people or groups who might be of assistance.
► Act as a role model, take risks and question the White power structure.
► Establish discussion groups and other activities in your school or workplace around race, ethnicity and culture e.g., book studies, films, journal articles, exercises, etc.
► Allocate and use resources in a way that promotes equity for students, staff and clients of color.
► Assess the cultural environment of your workplace to ensure that it reflects and honors the diversity of students, staff and clients (e.g., assemblies, activities/events, décor, number of staff of color).
► Intentionally seek and participate in CRPD aimed to enhance your own awareness, knowledge and skills in effectively working cross-culturally.
► Examine policies within your organization to see if they meet the needs of diverse students, staff, and clients.
► Openly disagree with racist comments, jokes or actions of those around you.
► Take the time to complain to those in charge when you notice racism inside and outside of your school or work place.
► Demonstrate a willingness to change self versus others as it relates to cultural norms, values, behaviors, and attitudes.
► Develop an “Equity Team” to include people in positions of power.
► Question the norms of meetings to ensure Equity.
► Review hiring policy and practices to include diversity beyond legal jargon.
► Review the mission and vision of your organization to include diversity.
► Make sure that your organizations evaluations and assessment tools take into consideration issues of racism, power, privilege, and oppression.

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caprice.hollins@culturesconnecting.com
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► Investigate curricula in your classroom for cultural relevance and anti-bias qualities.
► Align curriculum within your grade level and the school vs. independent teaching.
► Include diverse ethnic and socio-economic representation in decision making.
► Engage in conversations around race and social justice issues with your students and colleagues.
